

# Westmead South Community Voice Panel (CVP)

**Session No. 1**

Westmead Progress Hall

9 May 2023



# Content

- Introductions
- Governance Overview
- Activities No. 1 & 2
- Westmead Background – How have we got here?
- Activities No. 3 & 4
- Discussion
- Wrap Up
- Next Steps

## Acknowledgement of Country

“Cumberland Council acknowledges the traditional custodians of this land, the Darug People, and pays respects to their elders both past, present and future.”

# House Rules and Etiquette for Attendees

We ask that you:



Keep your phone off or on silent off during the presentation



Please refrain from asking questions until the Q&A section.



Please be respectful to everyone in the meeting. Conflict and hostility will not be tolerated and this may result in being removed from the session.



Noes are being taken for community engagement purposes and to record any feedback, questions and/or concerns

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Cameras and recording devices are not permitted in this session due to the sensitive nature of the matter. Failure to comply may result to you being removed from the session.



There will be an opportunity for you to ask any questions at the end of the presentation. This part of the session will be guided by Council Officers. Translators are available should this be required.

# Governance Induction

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# Content



Terms of Reference  
(ToR)



Good Governance



Conflicts of Interest



Managing Conflicts  
of Interest



Use of Council  
Information



Key Contact for  
Further Advice

# Terms of Reference

## WHAT DOES THE TERMS OF REFERENCE COVER?

- Purpose of the Panel
- Membership and nomination requirements
- Frequency and location of meetings
- Disclosure and management of conflicts of interest
- Quorum
- Regular non-attendance



# Good Governance

## EXPECTED STANDARDS TO BEHAVIOUR.....

### You must:

- Conduct yourself in a manner that will not bring any stakeholders into disrepute
- Act lawfully and honestly, and exercise due care
- Treat others with respect and not harass or discriminate against them, or support others to do so
- Consider issues consistently, promptly and fairly
- Disclose and appropriately manage conflicts of interest
- Use and secure information appropriately and not disclose confidential information

# Conflict of Interest

IDENTIFY, AVOID/PREVENT, MANAGE & RECORD

Conflicts of Interest exist where a reasonable and informed person would perceive that you could be influenced by a private interest when carrying out your duty as a member of the panel.

## Key Principles:

- You must not obtain private benefit or advantage by virtue of your position
- You must not unfairly influence a matter where you have a real or perceived private interest
- Manage all conflicts of interest effectively and in a transparent manner
- Make a record of all conflicts of interest in the minutes of each meeting.

# Conflict of Interest

Conflict of interest can be either pecuniary or non-pecuniary

## What is a pecuniary interest?

- Reasonable likelihood or expectation appreciable **financial** gain or loss to the person

## What is a non-pecuniary interest?

- These interests commonly arise out of family or personal relationships or involvement in sporting, social or other groups

## Identifying a conflict of interest

- You must avoid or appropriately manage any conflicts of interest.
- The onus is on you to **identify** conflict of interests and take the appropriate action to manage the conflict in favour of your public duty.
- If in doubt as to whether a conflict of interest exists, it is better to disclose and manage the conflict.

# Conflict of Interest

## How do I make a disclosure?

- Members must disclose any conflict of interest, pecuniary or non-pecuniary, at the start of each meeting, or before discussion of a relevant agenda item or topic.

## How to manage a disclosure

- You must avoid or appropriately manage any conflicts of interest.
- Any conflict of interests must be managed to uphold the integrity of the Panel and of Council decision-making.
- It may be appropriate for you to excuse yourself from being involved in the matter that is causing the conflict.
- Details of any conflicts of interest, pecuniary or non-pecuniary interest must be included in the meeting minutes by the Secretary.

# Use of Council Information

## Council Information

- Must only be used for Council purposes and cannot be used for personal benefit or private use
- Must not be disclosed to unauthorised people
- Must not be used to harm Council or anyone else
- You must protect personal information
- If you need Council information for a private purpose, apply through Customer Service, rather than ask a staff member you may be in contact with

# Need Further Advice

## Manager Governance

Email: [Carol.Karaki@cumberland.nsw.gov.au](mailto:Carol.Karaki@cumberland.nsw.gov.au)

Phone: 02 8757 9437

# Introductions and Ice Breaker



Name



Background – years in the local area?  
Professional experience/training (if any)



What do you like to do in your spare  
time (i.e. favourite hobby)?

# CVP – Purpose and Role

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# **Content**

## **Community Voice Panel**

The Westmead South Community Voice Panel is a coordinated representative sample of community members who agree to be consulted about the issues, topics and preparation of a Master Plan for Westmead South.

## **Panel Member Role**

Provide feedback to Council to clarify community and stakeholder priorities, aspirations and values for Westmead South in the future, and;

Provide feedback on the Draft Westmead South Master Plan prepared by Council and supporting studies (where relevant), as part of the second phase of early community consultation.

# Timeline of Sessions

- Introduction and Inductions
- Vision and Values

**TODAY:**  
Session 1

- Demographics and Demand
- Opportunities and Constraints
- Scale and Character

**July: Session 2**

- Overview of Studies and outcomes
- Summary of draft Master Plan for discussion

**Sept: Session 3**

# Activity No. 1

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## Westmead Motto

- Values are the **things that you believe are important in the way you live and work**. They can determine your priorities, interests and the way you interact with places in your day-to-day life.
- As a group of 3-5 people, come up with a similar motto that you feel expresses **the three (3) most important values** for the redevelopment of Westmead.
- Nominate a speaker to share these values to all and explain why you chose them.

# Activity No. 1 – Example answer

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## Westmead Motto- Example

3 values we associate with the Merrylands Civic Square Redevelopment:

- Comfort – provide seating and shading from tree canopy
- Convenience – located centrally, to create an active Merrylands Town Centre
- Community – a central area for everyone

# Activity No. 2 – World Conversations

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**Question 1 - Where have you been and wished that we had something like it near where you live/ in Westmead?**

- Reflect on some places you have visited, with features and structures that you really liked
- Think about why you enjoyed the place, and how it made you feel
- Write them down on the activity sheet provided, and share with the group

# Activity No. 2 – World Conversations

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## Question 2 - What out of the following considerations would you prioritise as part of the transformation of Hawkesbury Road?

- In the 3 guiding state strategy documents (prepared by the Department of Planning and Environment, Greater Cities Commission and Transport for New South Wales), Hawkesbury Road has been flagged for transformation to support the needs of the growing community.
- What are your thoughts on these proposed changes and the priorities identified.
- Please focus on this from a high-level strategic perspective, the detail is not important here.

IMPROVED  
COMMUNITY  
PUBLIC SPACES

WALKING AND  
CYCLING LINKS

SPEED LIMIT  
REDUCED TO 30KM  
AROUND SCHOOLS

TREE CANOPY  
EXPANSION

INCREASED BUS  
SERVICES

# TASK

- Department of Planning and Environment, Greater Cities Commission and Transport for New South Wales both proposed significant transformation
- Please prioritize the 5 boxes above, in order of preference.
- Let us know if you feel we have missed something.

Oakes Centre, looking north



POTENTIAL SCENARIO FOR THE TRANSFORMATION OF HAWKESBURY ROAD

7/1/20XX

Concept visualisation – Proposed transformation: Hawkesbury Road (South Westmead)

Sourced: Westmead Public Domain Strategy (GCC, 2022)

# Westmead Background

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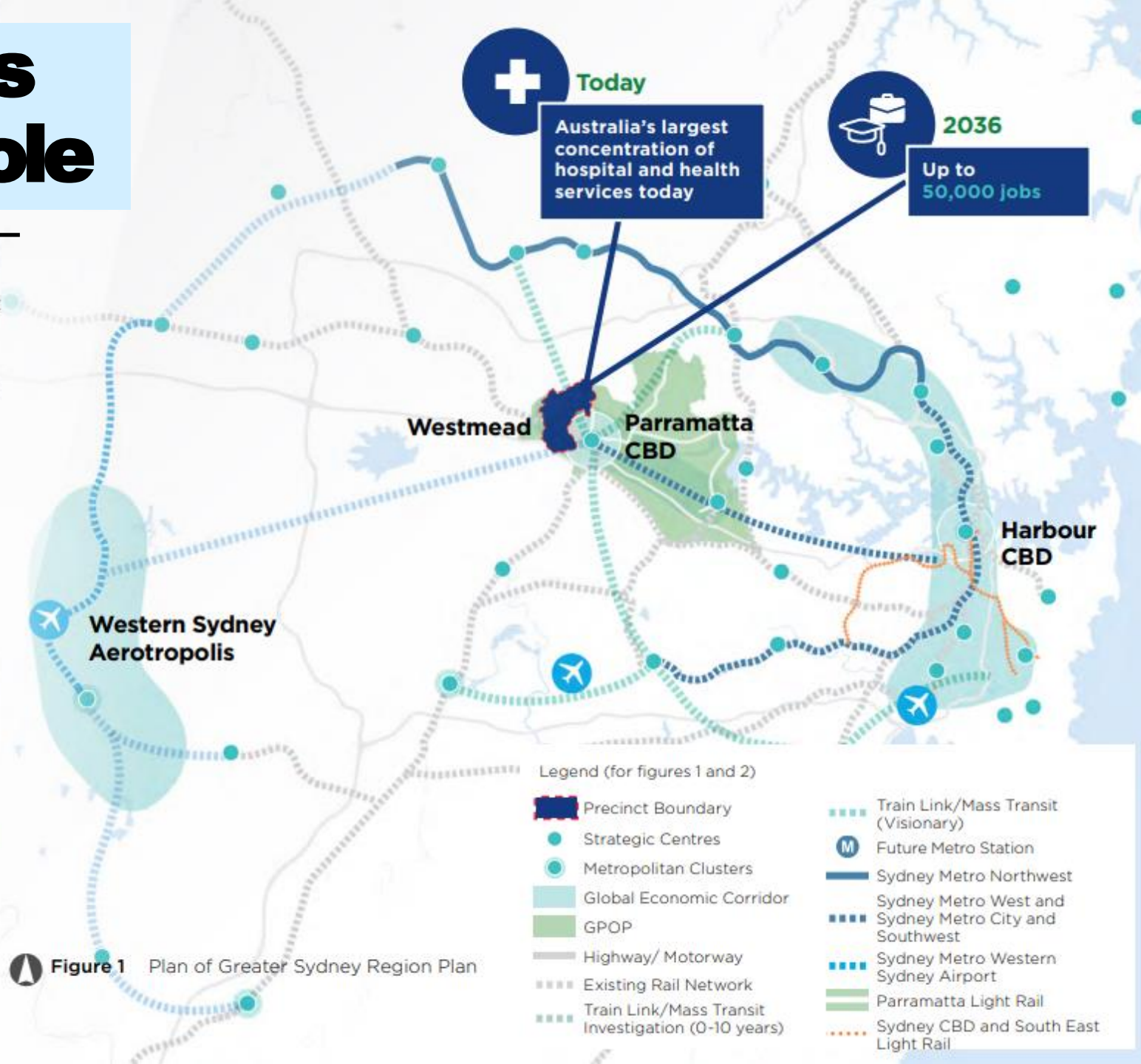


# Westmead's Regional Role

The Westmead Precinct is strategically positioned to benefit from the role Parramatta CBD will play at core of the Central City District, connecting to the Harbour CBD to the east and the Western Sydney Aerotropolis to the west.

Sydney's radial transport network, it's thriving global economic corridors, as well as the opportunities within the Greater Parramatta and the Olympic Peninsula (GPOP) will significantly influence the role that Westmead will play in attracting jobs, housing and investments as a world-class health and innovation district.

The NSW Government has identified Westmead as a Lighthouse Precinct that can deliver sustainable economic growth and job creation with a focus on world leading health care, medical research and commercialisation, education and training.



**Figure 1** Plan of Greater Sydney Region Plan

Figure 11 Summary Plan of Sub-precincts

# Westmead's Sub-precincts



## 1 Sub-precinct 1 - Westmead South

A walkable residential neighbourhood, transformed by the Metro Station with increased connectivity, offering housing choice and diversity, with an urban village at its heart.

## 2 Sub-precinct 2 - Health and Innovation

Westmead's engine room, defined by its world-class health, research, education and innovation facilities. This sub-precinct is at the core of today's Westmead Health & Innovation District.

## 3 Sub-precinct 3 - Westmead East

Located in the Westmead Health and Innovation District, a bustling neighbourhood offering diversity, a thriving high street along Hawkesbury Road with connections to Parramatta.

## 4 Sub-precinct 4 - Northmead Employment

An employment precinct that has the potential to capitalise on advance manufacturing and support health businesses. The precinct will take advantage of Toongabbie Creek to improve amenity and connections to the Health and Innovation Sub-precinct.

## 5 Sub-precinct 5 - Northmead Residential

An amenity-led residential neighbourhood embracing its proximity to Toongabbie Creek.

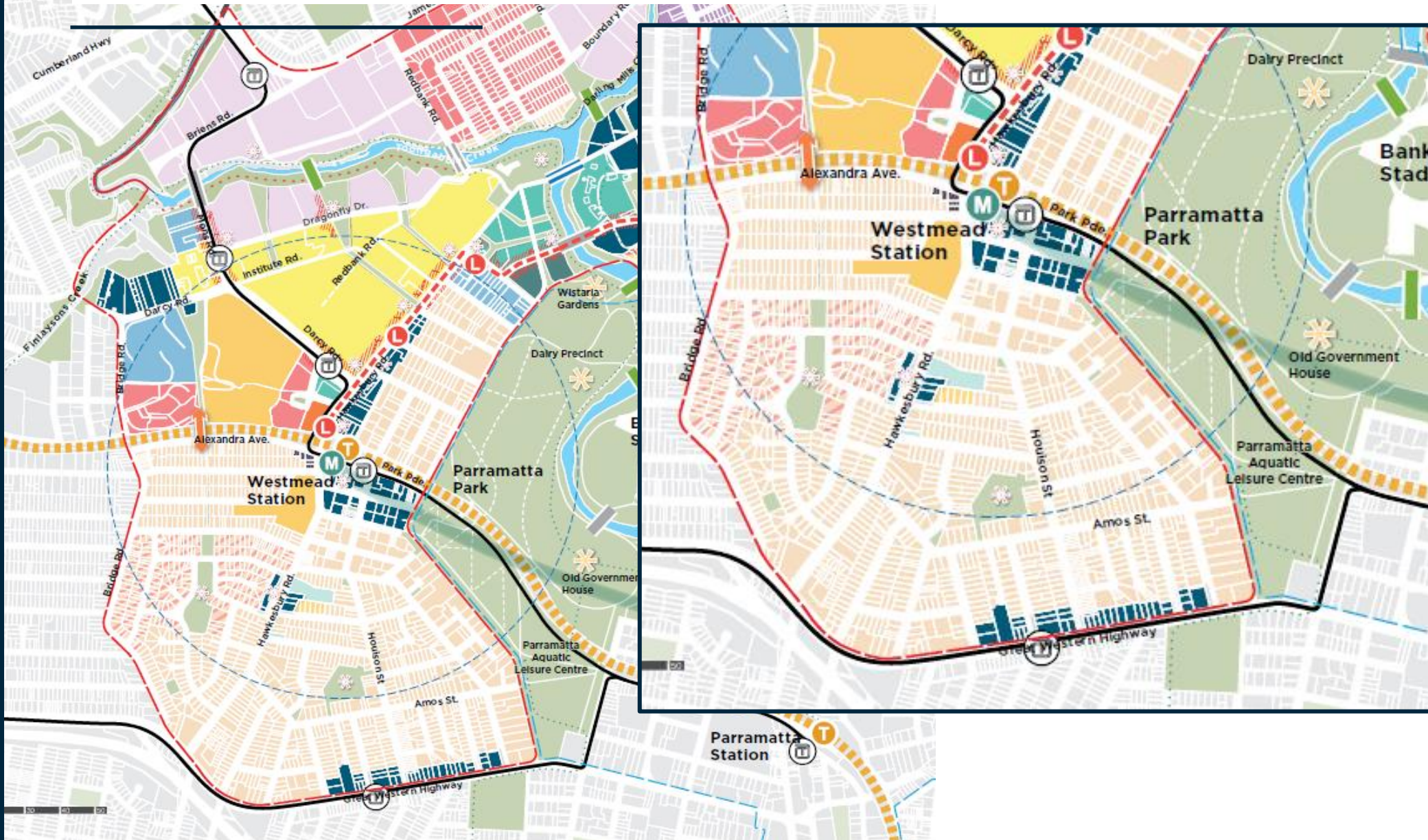
## 6 Sub-precinct 6 - Northmead Enterprise

A revitalised enterprise precinct providing commercial and urban services to the local community.

## 7 Sub-precinct 7 - Parramatta North

A mixed use precinct set within a highly valued heritage and parkland setting. The precinct will attract new investment and renewal with facilities in innovation and tertiary education, vibrant public domain spaces, community and cultural uses and housing diversity. It will contribute to the growth of knowledge-intensive economic activity in the Westmead Health & Innovation District.

# Westmead Structure Plan



- Legend
- Precinct Boundary
  - Parramatta City Centre
  - ✱ Key place opportunity
  - ✱ Heritage destinations
  - ⋯ Great West Walk
  - ⋯ Riverbank Trail
  - Potential pedestrian river crossing
  - Potential vehicular river crossing
  - Existing river crossing
  - ⇔ Potential rail underpass
  - Heritage Precinct (Arts, cultural and community uses with complementary commercial)
  - Ground floor active frontage
  - Mixed use (retail, commercial and residential)
  - Mixed use (health focus)
  - Mixed use (university, enterprise, innovation and research focus)
  - Mixed use (university, enterprise, innovation, research with retail, commercial and residential)
  - Arts, civic and cultural facilities
  - Character investigation area
  - Opportunity for housing choice and supply
  - Existing residential
  - Advanced manufacturing and complementary uses
  - Health and research
  - Business Enterprise (showroom and urban services)
  - Primary and secondary Education
  - Tertiary Education
  - Open Space

# Drivers of Change



Significant State investment is being delivered, including:

- Global Health and Innovation Precinct
- New Light Rail
- New Metro Station



**Gateway into the Westmead Precinct**

Westmead South will be the gateway into the entire Westmead Precinct, with the Metro Station on the Cumberland side



Westmead South is an integral part of the **Westmead Health and Innovation District** as it will house a larger number of the knowledge workers in Westmead and Parramatta CBD.

# Status of Planning Activities - State

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- Westmead Place Strategy has been finalised by NSW Government and Ministerial Directions issued to ensure future activities (ie. planning proposals) are consistent with the Strategy
- State agency interfaces with Westmead South:
  - Transport for NSW: light rail, active transport, traffic and transport initiatives, overall transport interface
  - Sydney Metro: Westmead metro station
  - Greater Cities Commission: collaboration opportunities, public domain, activations and the Westmead Alliance
  - Department of Planning and Environment: continued strategic planning initiatives
  - Schools Infrastructure NSW: school and related infrastructure planning
  - DPE Smart Places: collaboration on Smart Place needs and coordination with other stakeholders through GPOP working group including CoP and SOPA

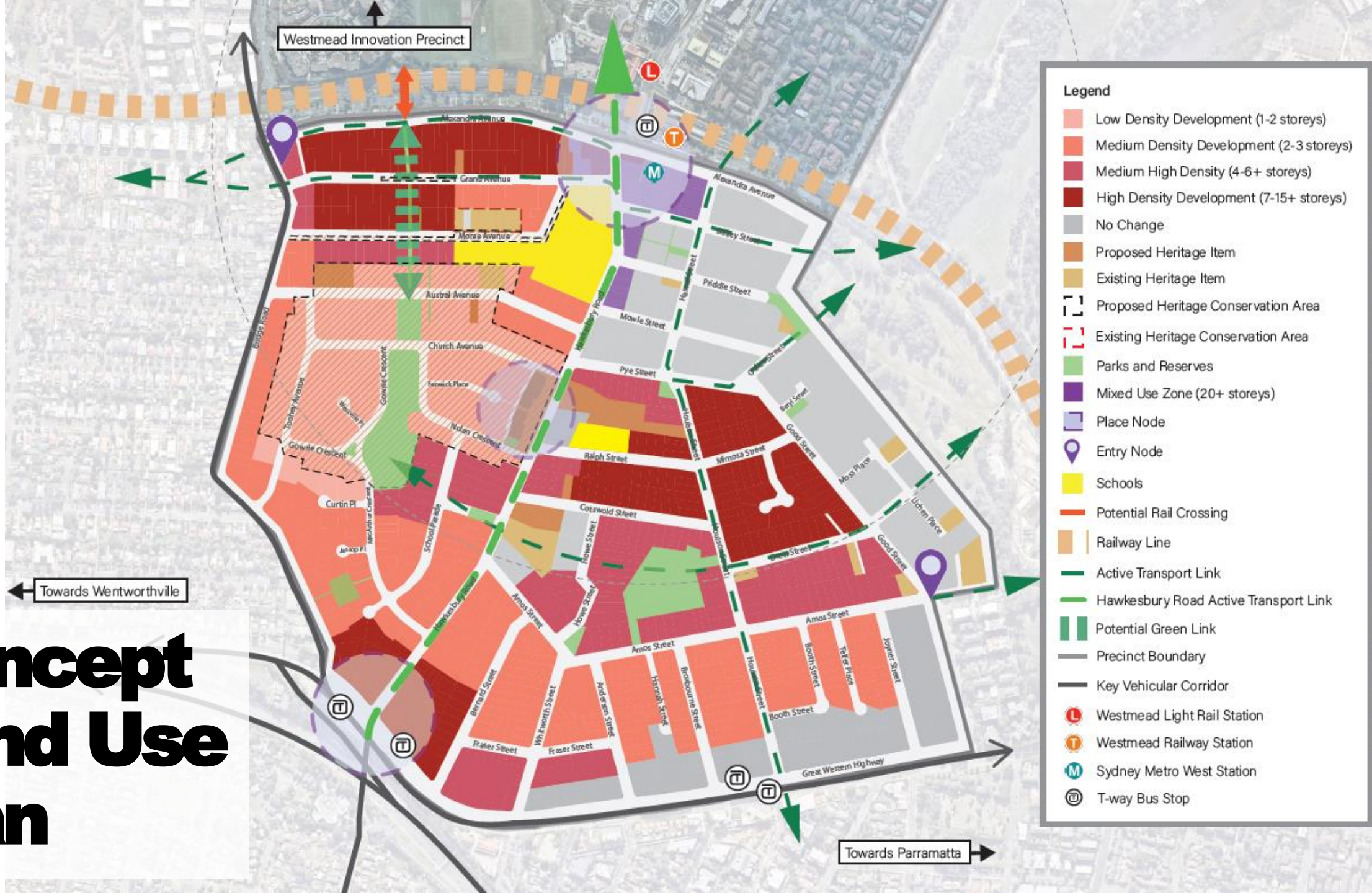
# Status of Planning Activities

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Currently procuring for detailed technical studies to support the master plan and planning proposal, including:

- First Nations
- Urban Design
- Stormwater/Hydraulics (Water Quality, Flooding and Stormwater)
- Economics
- Traffic and Transport
- First Nation
- Utilities and Services/ Infrastructure Funding
- SMART Places
- Air Quality and Acoustic Assessment
- Heritage Impact Assessment

# Concept Land Use Plan



# Activity No. 3

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# Activity No. 3

- TOPIC 1: Future Housing
- TOPIC 2: Open Space Functions

# **Activity No. 3 - Topic 1 : Future Housing**

**Westmead South Precinct is projected to have 5k-15k additional population over the next 20 years.**

**Where do you think are the most appropriate locations for additional housing to accommodate the projected population growth?**

● Please use the green dots provided to stick them onto the A0 board in the room.

# **Activity No. 3 - Topic 2 : Open Space Functions**

**Open spaces provide multiple functions, some of which are listed below. Which one(s) you think that are beneficial to you; however are NOT available now?**

● Please stick the dots next to the functions or add any missing ones in the blank column

- Children's Playground
- Water Play (?)
- Outdoor Gym / Fitness Equipment
- Barbeque Area / Picnic
- Public Toilets and Amenities
- Grandstand
- Multi Purpose Court
- Walking Track
- Cycling Track
- Dog Off Leash Area
- Amphitheatre
- Sporting Facility (?)
- Relaxation / Reflection
- Skate / BMX Park

# Wrap Up & Next Steps

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# Next Steps – Master Plan Development

## Ongoing

Undertake technical studies

Review feedback from tonight

Schedule next Community Voice Panel sessions

## Upcoming

Community Consultation – with Draft Master Plan for feedback

Report to Local Planning Panel and Council for consideration

# Any Questions?

